



# TITLE IX FOR HEARING BOARD PANELISTS

**DAY 1: Legal Overview & Hearing Walkthrough** 



ANDREW STAMMEL
Associate Counsel
Student Affairs Practice Group
SUNY Office of General Counsel



REBECCA NOVICK
Staff Attorney
Student Affairs Practice Group
SUNY Office of General Counsel



ALEXANDER WHEELER, M.S.ED.

Senior Assistant Director

SUNY Student Conduct Institute



KERIANNE SILVER, M.S.

Director

SUNY Student Conduct Institute

# RESOURCES TO SUPPORT YOUR **PROCESS**







# SUNYSCI THE SCI TOOLKIT

## TODAY'S ROADMAP

- What is Title IX?
- Compliance essentials



- Legal foundations for hearings
- Ideal panelist characteristics
- Common participants
- Pre-hearing prep
- Hearing walkthrough
- Cultural awareness



# OBJECTIVES

By the end of today's session, you will be able to ...

- 1. ascertain whether an allegation of sexual harassment falls under the scope of misconduct identified under Title IX.
- 2. recognize sexual harassment, including but not limited to, quid pro quo harassment, sexual assault, stalking, dating violence, and domestic violence; as defined in Title IX.
- 3. identify the presence of possible conflicts of interest or bias for decision-makers in the Title IX grievance process.
- 4. explain the purpose and function of due process in the student conduct context.

# DISCLAIMER

This presentation shall not constitute legal advice, nor create an attorney-client relationship. This presentation is for informational purposes only.

If you have any specific legal questions or require legal advice for specific situations, please contact or refer to your institutional, general, or outside counsel.





# TITLE IX OF THE EDUCATION AMENDMENTS OF 1972

#### NO PERSON IN THE

#### UNITED STATES SHALL ...

- On the basis of sex,
- Be excluded from participation in,
- · Be denied the benefits of, or
- Be subjected to discrimination under
- Any educational program or activity
- Receiving federal financial assistance

- Denying admission in an educational program based on sex
  - Disqualifying individuals from candidacy for opportunities on the basis of sex
- Providing unequal access to resources based on sex
- Engaging in gender -based or sexual harassment, such as unwelcome comments, advances, etc.

SEXUAL HARASSMENT = SEX
DISCRIMINATION IN EDUCATIONAL
PROGRAMS OR ACTIVITIES

EFFECTIVE IMPLEMENTATION OF REMEDIES FOR VICTIMS

PROMPT & SUPPORTIVE RESPONSES TO ALLEGED VICTIMS

DUE PROCESS PROTECTIONS FOR ALLEGED <u>VICTIMS</u> & ALLEGED <u>PERPETRATORS</u>.

PROMPT RESOLUTIONS TO ALLEGATIONS

PREDICTABLE & FAIR GRIEVANCE PROCESSES

TITLE 34 OF THE CFR PART 106 SUBPART D

# TITLE IX DISCRIMINATION PROHIBITION ON THE BASIS OF SEX IN EDUCATIONAL PROGRAMS/ACTIVITIES

# SEXUAL HARASSMENT DEFINITIONS

QUID PRO QUO: A school employee conditioning educational benefits on participation in unwelcome sexual conduct; or

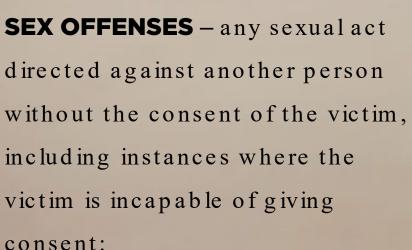
**UNWELCOME CONDUCT** that a <u>reasonable person</u> would determine is so <u>severe</u>, <u>pervasive</u>, and <u>objectively offensive</u> that it effectively denies a person equal access to the educational institution's education program or activity; or

SEXUAL ASSAULT (as defined in the Clery Act), or

**DATING VIOLENCE, DOMESTIC VIOLENCE, OR STALKING** (as defined in the Clery Act as amended by the Violence Against Women Act (VAWA)

### SEXUAL HARASSMENT SCOPE

SEXUAL ASSAULT
DATING VIOLENCE
DOMESTIC VIOLENCE
STALKING



Rape - Sodomy – Fondling
Incest - Statutory Rape



# SEXUAL HARASSMENT: KEY DEFINTIONS



"SEXUAL ASSAULT" - "forcible or nonforcible sex offense under the inform crime reporting system of the Federal Bureau of Investigation." - 20 U.S.C. 1092(f)(6)(A)(v)

"STALKING" - "engaging in a course of conduct directed at a specific person that would cause a reasonable person to (a) fear for his or her safety or the safety of others; or (b) suffer substantial emotional distress."

- 34 U.S.C. 1229 1(a)(30)

Consult with Institutional Counsel regarding application of the FBI Uniform Crime Reporting System definitions for Rape, Sodomy, Fondling, Incest, and Statutory Rape

# SEXUAL HARASSMENT: KEY DEFINTIONS



"DATING VIOLENCE" - "violence committed by a person who is or have been in a social relationship of a romantic or intimate nature with the victim; and where the existence of such relationship shall be determined by on consideration of the following factors: (i) the length of the relationship, (ii) the type of relationship, (iii) the frequency of interaction between the persons involved in the relationship."

- 34 U.S.C. 1229 1(a)(11), see also 1229 1(a)(10)

# SEXUAL HARASSMENT: KEY DEFINTIONS



"DOMESTIC VIOLENCE" - "includes felony or misdemeanor crimes of violence committed by a current or former spouse or intimate partner of the victim, by a person with whom the victim shares a child in common, by a person who is cohabitating with or has cohabitated with the victim as a spouse or intimate partner, by a person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction receiving grant monies, or by any other person against an adult or youth victim who is protected from that person's acts under the domestic or family violence laws of the jurisdiction."

- 34 U.S.C. 1229 1(a)(8)

# COMPLIANCE ESSENTIALS



### **NEUTRALITY**

Fairness, equity, & ethics are at the forefront of all policy and decision making

### COMPETENCE

Know your policies & codes, particularly when related to student rights



### CONSISTENCY

Policies & codes are maintained & routinely updated across facilities, departments, & programs

#### **ACCURACY**

Media (incl. websites, social media, etc.) reflects current institutional policies, procedures, etc.



# BALANCE

Student rights & responsibilities, employee rights & responsibilities, & administrative efficiency is balanced









#### DUE PROCESS; A CONSTITUTIONAL STANDARD

No state shall "deprive any person of life, liberty, or property, without due process of law."

14th Amendment, Section 1, U.S. Constitution





### DUE PROCESS: WHEN & HOW MUCH?





**LESS** 

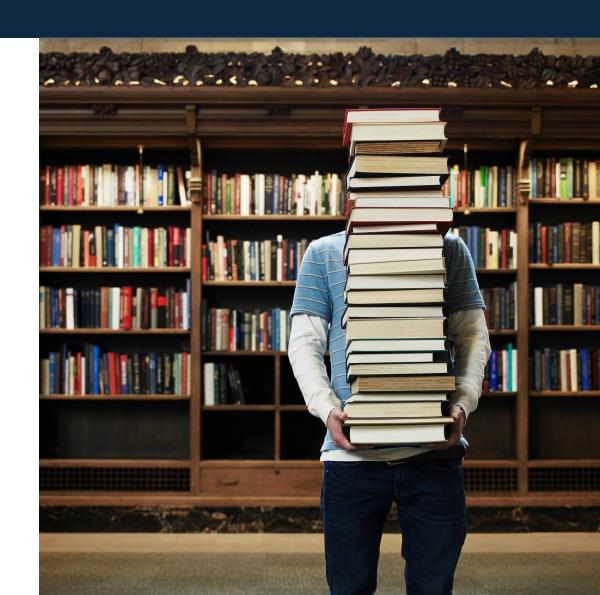
**PROCESS** 

**OWED** 

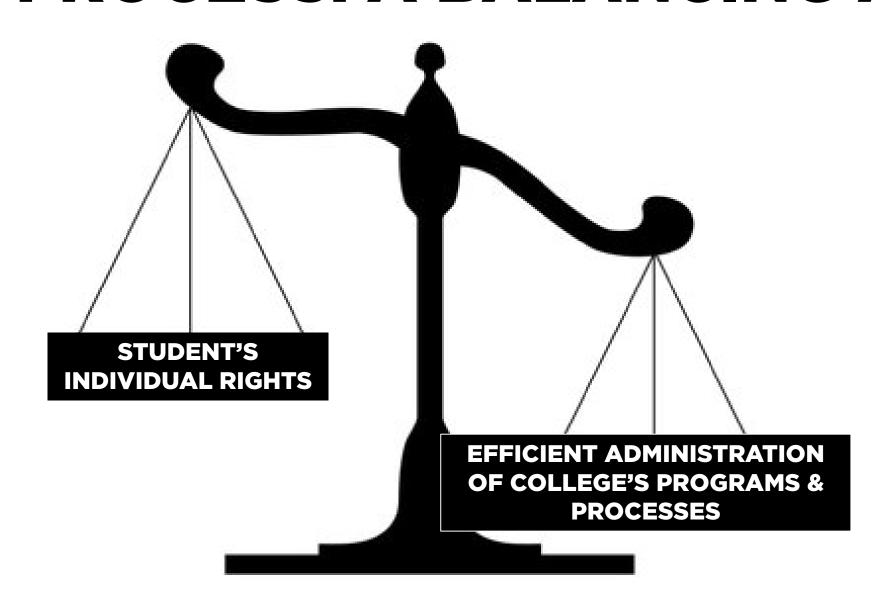
**GENERAL CONDUCT CHARGE** 

ACADEMIC DISCIPLINARY CHARGE (E.G., ACADEMIC DISHONESTY)

LACK OF ACADEMIC PROGRESS
DISMISSAL (E.G., ACADEMIC
PERFORMANCE)



### **DUE PROCESS: A BALANCING ACT**



# FOUNDATIONAL DUE PROCESS: RIGHTS & PROTECTIONS

#### **RIGHTS**

- Confidentiality & privacy (with caveats)
- Advisor
- Access to disability accommodations
- Equitable treatment for complainants & respondents
- Evidence related to the complaint
- Fair hearing process with opportunity to be heard
- Appeal (under specified circumstances)

#### **PROHIBITIONS:**

- Conflicts of interest & bias
- Retaliation



# THE VIOLENCE AGAINST WOMEN ACT (VAWA) & CLERY ACT

STATE LAW?

TITLE IX

NY129B REQUIREMENT

ADMISSIONS & FINANCIAL AID

**FACILITIES** 

**ATHLETICS** 

**UNEQUAL PAY** 

**VAWA** 

CRIMES OF SEXUAL VIOLENCE

**CLERY** 

PRIMARY CRIMES

HATE CRIMES

MISSING PERSONS

DRUGS, ALCOHOL & WEAPONS

EMERGENCY NOTIFICATIONS

TIMELY WARNINGS

CRIME LOGS



# FERPA & CONFIDENTIALITY



# WHAT ARE "RECORDS?"

FERPA protects "education records" as

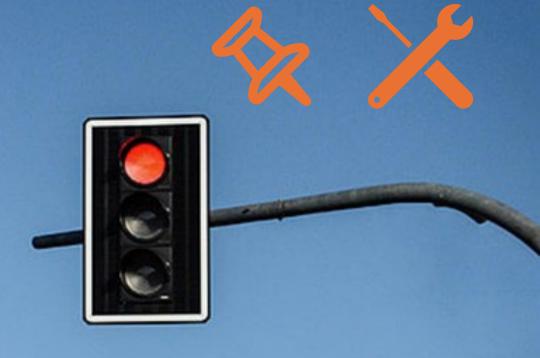
- directly related to a student, and
- maintained by an educational agency or institution or by a party acting for the agency or institution.

Student must be the focus of the record, not simply in the background or incidental to a report

Educational records include hearing transcripts, evidence submitted in the context of the case, the investigative report, etc.

There is an expectation that these records are kept as private as possible – disclosing information only as appropriate

# CONFLICTS & BIAS IN TITLE IX



- 1. For or against complainants & respondents generally
  - For example, a perception that all respondents are automatically responsible or that complainants are always credible and/or correct
- 2. For or against the specific parties in the case
- 3. Overlapping investigator, decisionmaker, & appeals roles



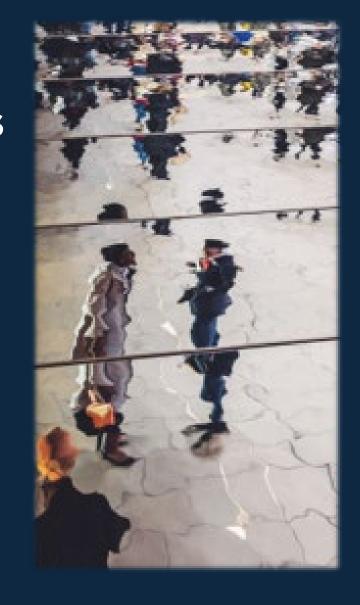
- Gender, research interests, work history of decisionmakers, investigators, or TIXC
- A background in advocacy
- Title IX Coordinator serving as investigator
- Title IX Coordinator serving as facilitator in informal resolution process

# NOT NECESSARILY CONFLICTS & BIAS

# ACTUAL BIAS IS A HIGH LEGAL STANDARD, BUT PERCEPTION OF BIAS IS IN THE EYES OF THE PARTIES TO THE PROCESS & SHOULD BE AVOIDED.

#### THINGS TO AVOID:

- Truly lop -sided investigations & adjudications, or
- Statements of investigator or panelist showing presumption of responsibility based on sex stereotypes, or
- Misapplying trauma -informed practice to explain away all inconsistencies in complainant's statements



## ACTUAL VS. PERCEPTION OF BIAS

# WHAT IS RETALIATION?

- Intimidation,
- Threats,
- Coercion,
- Discrimination, and/or
- Charges for a code of conduct violation

WITH THE PURPOSE OF INTERFERING WITH ANY RIGHT OR PRIVILEGE SECURED BY TITLE



# ZERO TOLERANCE!



TITLE IX PROHIBITS RETALIATION
AGAINST PEOPLE WHO SEEK TO
ASSERT THEIR TITLE IX RIGHTS, for
example:

- Where the individual has made a report or complaint
- Where the individual testified, assisted, or participated in the Title IX Grievance Process
- Where the individual refused to participate in any manner in the Title IX Grievance Process

# DISABILITY RIGHTS CONSIDERATIONS



- EQUITY vs. EQUALITY
- Fundamental alteration of programming is not a required accommodation
- Disability cannot be the basis for discipline
- Disability does not excuse misconduct
- Individuals posing as a "direct threat" are not entitled to accommodation

# Questions about what we've learned so far?

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system.suny.edu/sci/news

SYSTEM.SUNY.EDU/SCI/TIX2020

system.suny.edu/sci/titleix









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# TRAINING MATERIALS





### WHEN INFORMAL RESOLUTIONS ARE ALLOWED UNDER THE FINAL RULE:

- After a formal complaint
- When all parties & TIXC Coordinator's consent
- Any party can withdraw at any time

#### NOT ALLOWED IN CASES INVOLVING EMPLOYEE RESPONDENTS

TIXC CAN RUN THE PROCESS, BUT IT IS NOT RECOMMENDED

#### **EXAMPLES:**

- Administrative resolution
- Restorative justice
- Mediation





### INFORMAL RESOLUTIONS

# WHO CAN SERVE ON HEARING BOARDS?

- Trained administrators or faculty
  - 2020 Title IX Final Rule (this training meets that qualification)
  - Employed by, or contracted on behalf of, a college or university
  - In good standing with the institution
  - Free from conflicts of interest or bias
  - Trained on how to serve impartially, issues of relevance, & technology used in hearing









- Critical <u>thinking</u> skills
- Grasps scope of Title IX
- Comfortable discussing sensitive or upsetting content & topics
- <u>Unbiased</u>, free of conflicts of interest

# KEY ROLES OF THE HEARING BOARD/PANEL

HEARING CHAIR
NOTE-TAKER
RATIONALE WRITER
ADMINISTRATIVE
SUPPORT STAFF
DECISION-MAKERS







INVESTIGATORS

Investigators do just that: they investigate the allegations in the Formal Complaint and provide an investigative report for a hearing panel.

These individuals, like others involved in this process, must be free of conflicts of interest or bias.





The Title IX Coordinator is responsible for everything from the administration of the grievance process, intake, and overall maintenance of the Title IX policy at an institution.

### TITLE IX COORDINATOR



Advisors serve two
essential functions in the
Title IX grievance space:

- 1. Support their student through this process, and
- 2. Ask questions through cross-examination

ADVISORS



These individuals ensures the hearing runs smoothly, and that all procedures and processes are being followed.

They are likely a case manager or another kind of student conduct officer at your institution.

Joyce Conceição

## ADMINISTRATIVE HEARING OFFICER

The Panel Chair serves as the head of the hearing panel for Title IX cases.

They also serve as the individual who makes relevancy determinations after each question asked by a party's advisor.

## CHAIR





Complainants are the individual(s) allegedly harmed by the Title IX violation

Respondents are the individual(s) alleged to have committed the Title IX violation

Both entitled to an appeal at the conclusion of the hearing

# COMPLAINANT & RESPONDENT

Liana Jenkins Complainant

### HOW DO YOU PREP?



- Read through & digest your hearing materials
  - Familiarize yourself w/ alleged violation(s)
  - Review Investigative Report & evidence, appendices
- 2. Examine the unexamined
  - Develop questions that probe these areas
  - Ensure questions are relevant
- 3. Check your materials & space
  - Tech, physical space, printed material, visual aids



### HOW TO SERVE IMPARTIALLY

- If you may have a bias or a conflict, admit it straight away
- Remember you are hearing a case made up of individuals
- Challenge your own perceptions by examining evidence
- Be open & transparent, leave no stone unturned
- Ensure everyone has opportunity to be heard, take your time
- Base decisions on evidence, facts, & established criteria





### TRAUMA-INFORMED PRACTICES

- Avoid repeated disclosures
- Consider impact of trauma:



- o Specific details about sensory events
- Approach doesn't substitute for missing info, justify not doing a full investigation, or cause a biased belief in party's accuracy
- No right nor wrong way to respond

Training & procedure review

• Check body language & demeanor

• Questioning & word usage

- "Help me understand" ... "and what are you able to tell me about what you experienced?"
- Describing another individual's experience
- Framing your questions, avoiding why questions









# STUDENT-CENTERED PROCESS

Individuals on hearing boards should be mindful that the participants may come from different backgrounds & cultures than their own



- Ethnicity
- Gender
- Religion
- Ability/disability
- Language (limited English proficiency)
- Immigration status
- Socioeconomic status
- Sexual orientation,
- Gender identity or expression
- Age





### **BIAS & KNOWLEDGE**

- Enhance cultural competency
- Adapt to diverse communication styles
- Address cultural perceptions of authority
- Implement equitable practices

# HOW CULTURE CAN IMPACT TITLE IX ADJUDICATION

#### **ADJUST COMMUNICATION STYLES:**

• Frame questions to encourage open dialogue, ensuring students feel comfortable sharing their perspectives without cultural constraints.

#### **AVOID OVERINTERPRETING BEHAVIOR:**

Limited eye contact or formality, for example, may be culturally influenced.

Do not allow cultural biases and/or prejudices to influence decision-making processes.



# REFLECTION

Some questions that you can use to guide your reflection:

- What are my own areas of bias? (ex. Socioeconomic status, race, religion, etc.)
- What are some resources on or off campus that I could utilize to increase my cultural competencies?
- If I meet with someone from another culture who is involved in a Title IX process, what resources can I use to ensure a culturally inclusive experience?





- If you are virtual, make sure you have a quiet space to join the hearing
- Ensure there are no distractions or disruptions
- Ensure you are alone privacy matters in these hearings
- Make sure you test your technology and plan to join the meeting at least 10 minutes early, even if you are held in a waiting room
- Physical Space
  - Get there early to ensure time to be seated and materials ready to go
  - Address any accessibility needs with the TIXC

# PHYSICAL SPACE & TECHNOLOGY





- Gives best general overview of the incident
- Free of conflicts of interest or bias
- Investigators are identified with credentials & training
- Reviews prohibited conduct alleged, witnesses, overview of evidence
  - In-depth summaries of witness testimony
  - Evidence list, appendices
- Parties have been given at least 10 days to review and respond to this evidence earlier in the process
- You will heavily rely on this material
- Begin to think about what questions you may have



# REVIEW INVESTIGATIVE REPORT



# KNOWLEDGE CHECK!



### **QUESTIONS?**

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system.suny.edu/sci/news

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system.suny.edu/sci/ titleix





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# TITLE IX FOR HEARING BOARD PANELISTS

**DAY 2: The Hearing** 

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# TRAINING MATERIALS





# DAY 2 PREVIEW

Overview of the hearing

Deliberation & evidence-based decision-making

Questioning

# KEY CONCEPTS & DEFINITIONS



### STANDARD OF EVIDENCE

Which standard of evidence does your institution use?

#### 1. PREPONDERANCE OF THE EVIDENCE

- More likely than not to be true
- 50%, plus a feather

#### 2. CLEAR & CONVINCING EVIDENCE

• Highly probable to be true



CRUCIAL: you will use this language and standard to determine the responsibility of your respondents. You may be telling students, for example, that they are "more likely than not" responsible for sexual assault.

# SPECIFIC EXCLUSIONS for TITLE IX HEARINGS

RAPE SHIELD (with two exceptions) 32 C.F.R. § 10 6.45(6)(i)

- Offered to prove someone else committed alleged conduct
- Offered to prove consent

PRIVILEGED INFORMATION: 34 C.F.R. § 10 6.45(1)(x)

UNDISCLOSED MEDICAL RECORDS: See, 85 Fed. Reg. 30026, 30294

**DUPLICATIVE QUESTIONS:** See, 85 Fed. Reg. at 30331

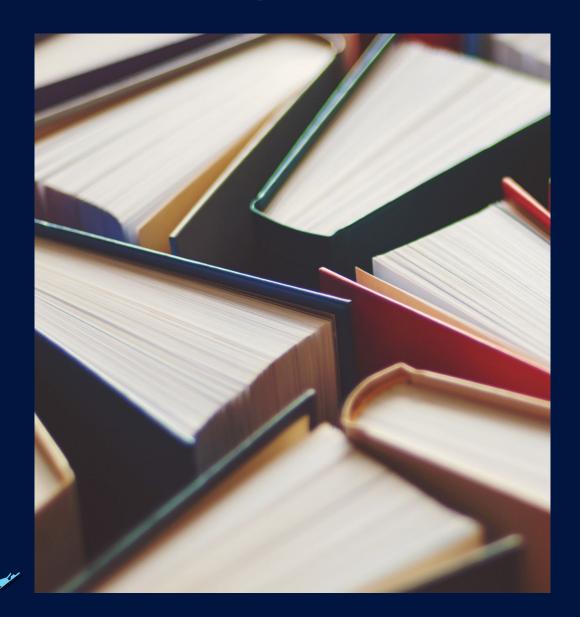
# CONSENT





### NYS DEFINITION

"Affirmative consent is a knowing, voluntary, and mutual decision among all participants to engage in sexual activity. Consent can be given by words or actions, as long as those words or actions create clear permission regarding willingness to engage in the sexual activity."



### NY-129 B REQUIREMENT







Planned Parenthood

#### **FREELY GIVEN**

REVERSIBLE

INFORMED **ENTHUSIASTIC** 

**SPECIFIC** 

#### **NYS SCHOOLS MUST REFLECT CERTA PRINCIPLES IN GUIDANCE:**

- Consent to any act or prior act between any party does not imply or constitute consent to any other act
- Required regardless the person initiating is under the influence of drugs/alcohol
- Consent may be withdrawn as well as given
- Incapacitated individuals cannot give consent
- Consent cannot be coerced
- When consent is withdrawn or cannot be given, sexual activity must stop

### COMMON QUESTIONS



- Does only verbal consent qualify as affirmative consent?
- Can you consent to sexual activity if you are under the influence of alcohol and/or drugs?
- How does the age of a party relate to the definition of affirmative consent?
- Are there limitations to what consent can cover?



### ... EVIDENCE THAT MUST BE INCLUDED ...

#### **EXCULPATORY & INCULPATORY**

Exculpatory evidence increases the likelihood of finding of non-responsibility or non-liability

Inculpatory evidence increases the probability of a finding of responsibility or liability.

PLEASE NOTE: investigations & findings of INNOCENCE and GUILT are not applicable to Title IX or student conduct grievances. These processes are administrative processes & are not civil or criminal in nature.



Testimony

Text Messages

Social Media Posts

Medical Records

Public Safety / Police Records

Videos / Surveillance Footage

**Pictures** 

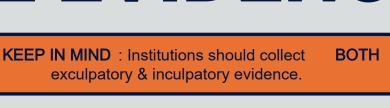
ID Card Data / Network Usage Location Data

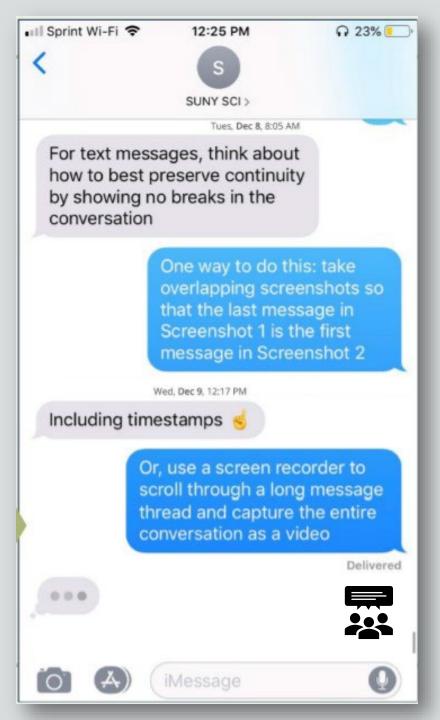
**Email** 

Voice notes

#### POSSIBLE EVIDENCE









# THE HEARING, AN OVERVIEW



### MODEL CASE

Find the case materials for our model case in the "Course Materials" Section of this training





#### WHEN INFORMAL RESOLUTIONS ARE ALLOWED UNDER THE FINAL RULE:

- After a formal complaint
- When all parties & TIXC Coordinator's consent
- Any party can withdraw at any time

#### NOT ALLOWED IN CASES INVOLVING EMPLOYEE RESPONDENTS

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#### **EXAMPLES:**

- Administrative resolution
- Restorative justice
- Mediation





### INFORMAL RESOLUTIONS



# STICKING TO THE SCRIPT



- 1. Introductions
- 2. Purpose of Hearing, Review of Allegations
- 3. Privacy & Decorum Expectations
- 4. Due Process Rights
- 5. Notice of Allegations & Claims
- 6. Opening Statements
- 7. Presentation of Investigative Information
- 8. Cross Examination & Relevancy Determinations
- 9. Witnesses & Cross Examination
- 10. Closing Statements
- 11. End of Hearing



### **HEARING: INTRODUCTIONS**

Opportunity to review roles & participants in hearing

 Begins the recording – officially kicking off the hearing

- Reviewing basic expectations
  - Cell phone & device decorum
  - Notification of transcript
  - Rights to access
  - Ownership of recording
- Introduction of participants







### PURPOSE OF HEARING

- Review objectives of the hearing
  - Not to find anyone responsible or not responsible
  - To have an equitable, fair process (not a perfect one)
- Obligation of truthfulness & transparency
- Reminder of educational philosophy of grievance process
- Not a criminal proceeding
- Discuss flow of meeting

### PRIVACY

- Notice of privacy & confidentiality
- Reminder that sharing materials to non-participating individuals may be retaliatory & violation of conduct code
- Review of decorum (will review later)
- Review of cross-examination (will review later)
- Discuss role & obligations of advisors
- How to request breaks or troubleshooting needs
- Review of accommodations



### **DECORUM**

Colleges and universities " are in a better position than the Department to craft rules of decorum best suited to their educational environment" and build a hearing process that will reassure the parties that the institution "is not throwing a party to the proverbial wolves."

- See, 85 Fed. Reg. 30026, 30319

### ADVISORS WHO VIOLATE THE RULES OF DECORUM MAY BE REMOVED



#### Questions should be asked in a neutral tone.

- No accusatory questions
- No "duty of zealous advocacy" inferred or enforced, even for attorney -advisors
- No abusive behavior: yelling, screaming, badgering, leaning in, or approaching witnesses/parties without permission
- No use of profanity or personal attacks
- Repetitive questions are not allowed







### DUE PROCESS RIGHTS

DO PARTIES UNDERSTAND THEIR DUE PROCESS RIGHTS AS WELL AS THEIR RIGHTS UNDER TITLE IX?

- Opportunity for parties to object to panelists participation
  - If yes, decisionmakers meet off record to discuss objection
    - If the objection is sustained, substitute an alternate decisionmaker & repeat
    - May delay hearing
  - If not, you can continue
- Opportunity for process questions
- Move towards formally beginning the hearing, turn over facilitation responsibilities to hearing chair



### **OPENING STATEMENTS**



Acknowledge parties' opportunity to review investigative & to respond to elements within the report

report



Parties can provide opening statements



Move to questions







Overview of cross -examination, review rules & expectations of all parties & advisors

Questions for all parties by the alternate parties' advisor



Relevancy determinations



Board questions for all parties







Questions posed by advisors must be evaluated for relevance in real time by a decisionmaker.

Relevant questions ask whether facts material to allegations under investigation are more or less likely to be true.

Relevance decisions are made on a question-by-question basis.

Relevance decisions should not be based on:

- who asked the question,
- their possible (or clearly stated) motives,
- · who the question is directed to,
- or the tone or style used to ask about the fact.

What about sensitive topics or issues?



### RELEVANT QUESTIONS

#### **QUESTION REGARDING PRIVILEGED INFORMATION**

- The question is irrelevant because it calls for information shielded by a legally-recognized privilege [identify the privilege]
- The question is relevant because, although it calls for information shielded by a legally recognized privilege [identify the privilege], that privilege has been waived in writing, and the question tends to prove that a material fact at issue is more or less likely to be true



### GUIDE FOR DETERMINING RELEVANCE

### QUESTION ABOUT COMPLAINANT'S PRIOR SEXUAL BEHAVIOR, OR SEXUAL PREDISPOSITION

The question is relevant because although it calls for prior sexual behavior information about the complainant, it meets one of the two expectations to the **rape shield** protections defined in 34 C.F.R. § 106.45(b)(6)(i), and it tends to prove that a material fact at issue is more or less likely to be true:

**EXCEPTION 1:** The question is asked to prove that someone other than the respondent committed the conduct alleged by the complainant.

**EXCEPTION 2:** The question concerns specific incidents of the complainant's prior sexual behavior with respect to the respondent and is asked to prove consent



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The question is irrelevant because it calls for prior sexual behavior information about the complainant without meeting one of the two exceptions

### GUIDE FOR DETERMINING RELEVANCE

#### GENERAL PROBATIVE QUESTIONS

Determining whether a question is relevant because it asks whether a fact material to the allegations is more or less likely to be true

Determining whether a question is irrelevant because it asks about a detail that does not touch on whether a material fact concerning the allegations is more or less likely to be true

See, 85 Fed. Reg. 30026, 30343 (May 19, 2020)



### GUIDE FOR DETERMINING RELEVANCE

### HOW DO YOU MAKE RELEVANCE DETERMINATIONS?

If decisionmaker is a single individual, they make the decision prior to the question being asked.

If decisionmaker is a panel, the panel chair will make that determination prior to the question being asked.

### WHAT DOES THE RELEVANCE DETERMINATION CONSIST OF?

The Final Rule "does not require a decisionmaker to give a lengthy or complicated explanation." It is sufficient to explain why a question is irrelevant





### LET'S PRACTICE - RELEVANCE



### BREAKOUT!



### WITNESSES

- Same process of cross-examination
- Reminiscent of the introduction stage
  - Introduce witness
  - Notice that the hearing is recorded
  - Expectation of truthfulness
  - Reminder of educational philosophy of institution
  - Not a criminal proceeding
- Review process of cross-examination
- Move to questions, then dismiss witnesses from hearing after testimony
- Repeat for every witness



### CLOSING STATEMENTS



Closing statements



Impact statement submissions



Next steps



Decision making process begins!



### **QUESTIONS?**

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## DECISION



### DELIBERATION



Establish roles, assess board member strengths

Review allegations, claims, evidence, hearing notes

Utilize tools for success, sanctioning guidelines, bias chart, etc.

Scheduling, flexibility

Seek consensus, or lack thereof

# EVIDENCE-BASED DECISION MAKING



## CREDIBILITY DETERMINATIONS: OBJECTIVITY

- Cannot be based on the party's status
- Cannot apply "predictive behaviors"
- But you may consider:
  - The party/witness' stake in the outcome
  - The potential conflict of interest where an advisor is also a witness
  - Possible motive to fabricate testimony
  - The possibility of coaching



### **EXCLUSION STATUS** RELEVANCY **AUTHENTICITY CREDIBILITY** WEIGHT





# RELEVANCE



- Relevant evidence makes a material fact
   MORE OR LESS LIKELY TO BE TRUE
- Relevant evidence will make a direct connection to the charge(s)
- Irrelevant evidence should be noted
- Authenticity

# EVIDENCE REVIEW

# How does the evidence compound to **CREATE OR INDICATE** a narrative?

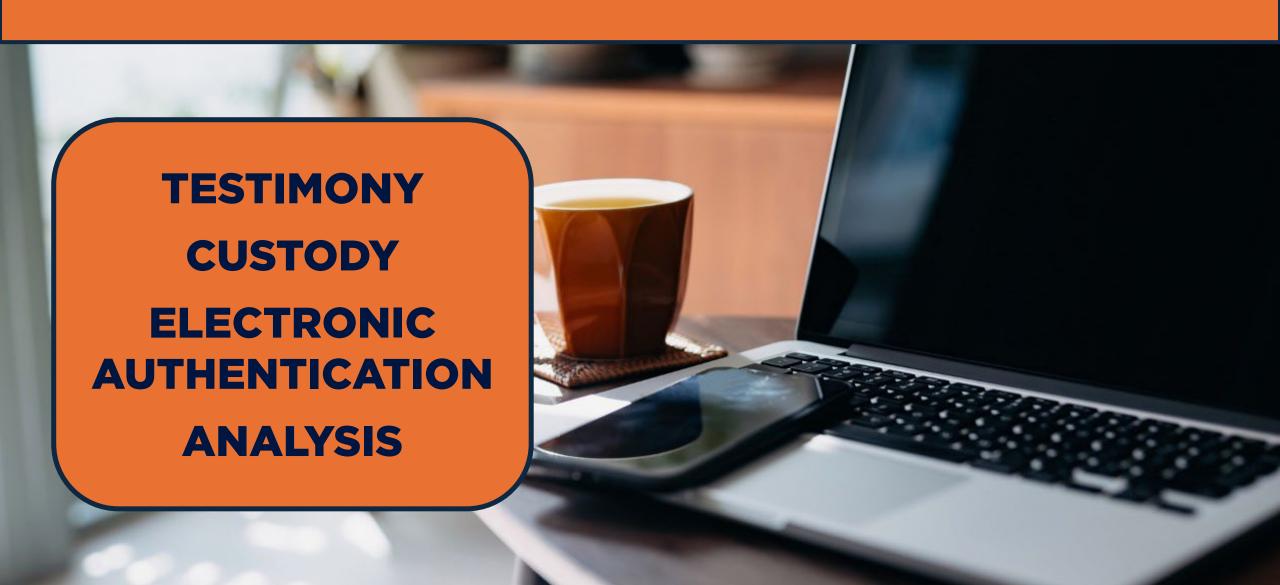
Ask yourself these fundamental questions:

- 1. Why or why not should evidence be excluded or included?
- 2. If evidence must be excluded, how has it been communicated?
- 3. What's the process to challenge these decisions?

ALL DECISIONS SHOULD BE WRITTEN OUT IN A RATIONALE & DETERMINATION.



### AUTHENTICITY



# AUTHERICITY

10:05



Message Sun 2 Jun at 17:00

10/7/2025 9:30 AM

god I want to take a bite outta that 🍑





i hate you

i hate you

i hate you

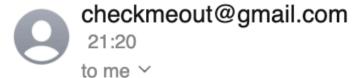
i hate you

10:04





mail Inbox



i can hear you inside



### CREDIBILITY

**SPECIFICITY** CONSISTENCY CONTRADICTION MOTIVE TO DECEIVE **DEMEANOR & EVASION** 

Credibility judgments may feel subjective - decisionmakers are asked to evaluate whether a person they don't know is being honest in an unfamiliar and stressful situation.

Many traditional approaches to assess credibility may **REINFORCE BIASES** rather than promote an effort to get at the truth.

The areas on the left can help decisionmakers determine credibility.



#### **ASSESSING CREDIBILITY**

SPECIFICITY	<ul> <li>Some witnesses may have a lot of info</li> <li>Others may have value even with less specific information</li> </ul>
CONSISTENCY	<ul> <li>Consistency of witness' testimony with prior statements</li> <li>Corroborate with information provided by others</li> </ul>
CONTRADICTION	<ul> <li>Contradictions within testimony may reduce credibility</li> <li>Be mindful of "perfect testimony"</li> </ul>



#### **ASSESSING CREDIBILITY**

# MOTIVE TO DECEIVE

- Is there a presence of a motivation to deceive?
- What factors play into credibility judgments?
- Conflicts of interest or bias
- Coaching
- Any information that has been intentionally destroyed?

# DEMEANOR & EVASION

- Exercise caution
- Apply cultural competence when examining body language & demeanor to evaluate credibility
- Behaviors traditionally associated with evasion may not tell you what you think it does



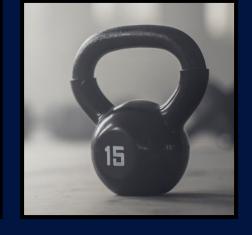




#### DIRECT

### KINDS OF EVIDENCE

**CORROBORATING** 





**CIRCUMSTANTIAL** 









#### DIRECT

First-hand observations & evidence of incident or surrounding circumstances

considerable weight (e.g. witness testimony of first-hand account of incident).

#### **CORROBORATING**

Statements or tangible materials that confirm direct evidence regarding incident

SOME WEIGHT (e.g. video evidence, text message threads, security footage, swipe card records, business records, medical records).

#### **CIRCUMSTANTIAL**

Statements or tangible materials that rely on inference to connect to a conclusion of fact

LEAST WEIGHT (e.g. photo of location of alleged sexual assault showing several empty vodka bottles & solo cups).



#### **ASSESSING WEIGHT**

### GENERALLY SEEN AS MORE OBJECTIVE

CONSISTENCY & SPECIFICITY OF TESTIMONY

CORROBORATION OF TESTIMONY

CONTRADICTORY TESTIMONY OF EVIDENCE BY OTHERS

DEMEANOR & BODY LANGUAGE

INHERENT PLAUSIBILITY (IT JUST MAKES SENSE)

**RECALL** 

**EVASIVENESS** 



MORE SUBJECTIVE, SO USE CAUTION,

# WEIGHING TESTIMONY



& EVIDENCE







**DIRECT** 

**CORROBORATING** 

**CIRCUMSTANTIAL** 

# WHAT KIND OF EVIDENCE IS THIS?



Charge & Allegation

Describe standard of evidence used to make determination

Sanction(s)

~if responsible~













Review of evidence relied upon to decide

Finding for each specific charge & allegation



FINDINGS & RATIONALE

# DETERMINATION & REMEDIES



Not Responsible/Not In Violation – revisiting restrictions



Responsible/In Violation – sanction guidelines, prior history, readmission



Considerations, resources, consistency, non-discrimination





# DETERMINING RESPONSIBILITY

- ☐ Identify the allegations potentially constituting sexual harassment
- ☐ Describe the procedural steps taken
- ☐ Identify findings of fact supporting the determination
- ☐ Identify which section of the grievance policy respondent has or has not violated
- ☐ For each allegation, provide a statement of and rationale for:
  - ☐ The result, including a determination regarding responsibility;
  - Any disciplinary sanctions imposed on the respondent; and
  - ☐ Whether remedies designed to restore or preserve equal access to recipient's education program or activity will be provided to the complainant; and
- ☐ Describe the recipient's appeal procedures

#### RATIONALE, IN PRACTICE

- **DESCRIPTION OF EVIDENCE REVIEWED** (i.e. written statements, report filed through TIX Investigator, screen shots of various message threads, & witness testimony)
- Description of relevant CODE OF CONDUCT / TITLE IX GRIEVANCE PROCESS section
- Description of STANDARD OF EVIDENCE
- RE-STATEMENT OF FINDING (not responsible/responsible)
- RATIONALE supporting finding, including evidence was relied on & what the substance of that evidence was, & if applicable, evidence that was not relied on
- Any DISCIPLINARY SANCTIONS imposed upon respondent
- Any REMEDIES DESIGNED TO RESTORE OR PRESERVE EQUAL ACCESS to the education program or activity will be provided to the complainant



# STANDARD OF EVIDENCE DESCRIPTION

For each charge, state the standard of evidence being used

- Preponderance of the Evidence, or
- Clear & Convincing

"By a preponderance of the evidence the hearing board has found the respondent, Cody Norman, is more likely than not..."

# DESCRIPTION OF EVIDENCE REVIEWED

Provide a **BRIEF SUMMARY** of the evidence used in making the decision

- Witness testimony "Verbal testimony given by the complainant that observed ... "
- Witness testimony "Verbal testimony given by witness #1 that stated ... corroborated ... "
- **Text messages** "Text messages sent between the respondent and complainant during the days of 09/23/25 and 10/10/25 ..."
- Email Communications "Screenshots of emails sent to the complainant between the days of 09/23/25 and 10/10/25 ..."

# DESCRIPTION OF EVIDENCE REVIEWED

Provide a BRIEF SUMMARY of the evidence NOT USED in making the decision

- Witness testimony "Verbal testimony given by the complainant that was not relevant because ... "
- **Text messages** "Text messages sent between the respondent and complainant during the days of 09/23/25 and 10/10/25 that did not provide additional context..."
- **Email Communications** "Screenshots of emails sent to the complainant between the days of 09/23/25 and 10/10/25 that were not related to the charges..."

# ALLEGATION(S) DESCRIPTION

#### RESTATE THE CHARGES

#### Sample case:

- Stalking: Engaging in a course of conduct directed at a specific person (Complainant) that would cause a reasonable person to (a) fear for his or her safety or the safety of others; or (b) suffer substantial emotional distress.
- Sexual Assault: Forcible or nonforcible sex offense under the informal crime reporting system of the Federal Bureau of Investigation

# SANCTIONS AND/OR REMEDIES

- Appropriate Sanctions: If the student is found responsible, outline the sanctions.
- Appropriate Remedies: If remedies are being provided to the complainant, outline them here
- Rationale for Sanctions/Remedies: Explain why the chosen sanctions/remedies are appropriate, considering factors such as the severity of the offense, past conduct history, & educational outcomes or institutional obligations to the complainant

TONE & STYLE

 Objective & Neutral: Avoid personal opinions or emotional language.

 Concise but Comprehensive: Include enough detail for clarity but avoid unnecessary repetition.

 Consistent with Institutional Policies: Ensure alignment with the student conduct code.



Using the information you have right now, what is your group's decision regarding responsibility, and why?

**ODD NUMBERED GROUPS** – Determine responsibility for Sexual Assault Charge

**EVEN NUMBERED GROUPS** – Determine responsibility for Stalking Charge

Page 4 on Sample Document 11
Page 60 from the Full Materials Document



#### **DETERMINING SANCTIONS**

**CLOSING STATEMENTS** IMPACT OF SANCTIONS **PROPORTIONALITY** CONSISTENCY PRIOR DISCIPLINARY **HISTORY EDUCATIONAL MISSION** 







#### IMPACT STATEMENTS

### **BOTH PARTIES CAN SUBMIT IMPACT STATEMENTS**

In these statements a party can:

- Provide context for their behavior
- Suggest possible options for the board to consider
- Describe the impact the process has had on them, the other party, or their community
- Suggest sanctioning or request leniency



#### IMPACT STATEMENTS

Cody, the respondent, submits an impact statement for the hearing, and acknowledges that there are things he could have done differently and indicates remorse for his behavior, however they request that he be allowed to maintain membership on the varsity table tennis team.

Cody states that before joining the team, he was very lonely and felt very detached from the community. Now, membership on the team provides some stability and community that would otherwise be missed. Cody also states that he has an athletic scholarship, and without that scholarship he would be unable to maintain enrollment at SCI University.

Cody has indicated some remorse and makes a request to avoid a sanction with a list of reasons as to why, which can be helpful for determining both why a sanction is being considered and what kind of sanction should be assigned.



#### IMPACT OF SANCTIONS

# SANCTIONS SHOULD ADDRESS ANY AGGRAVATING AND/OR MITIGATING FACTORS OF A CASE

Aggravating factors **INCREASE** severity of a violation

• EX: Lack of remorse or understanding, presence of weapons, premeditation

Mitigating factors **DECREASE** severity of a violation

• EX: Non-violent offense, demonstrated capacity or willingness to change behavior

Restorative measures rather than purely punitive sanctions

Disproportionate effect on student unrelated to the circumstances

### PROPORTIONALITY

#### SANCTIONS PROPORTIONAL TO OFFENSE

Is sanctioning consistent with the kind of violation considered before the hearing panel?

Mitigating/Aggravating Factors

Rationale needed when deviating

Open Container of Alcohol

Warning

Violent Offense
Under the
Influence of
Alcohol

55

# CONSISTENCY

### DEVIATION FROM INTERNAL CONSISTENCY CAN BE SEEN AS ARBITRARY & CAPRICIOUS

Individual treatment of cases an imperative

Many cases may have similar circumstances & outcomes

Colleges must have record keeping protocol

History & guidance can assist in sanction development

Disregarding consistent sanctioning response must be rationalized

Student 1	Cody?	
Responsible for Stalking	Responsible for Stalking	
Removal from Housing	Warning & Reprimand	
Rationale	???	

#### PRIOR DISCIPLINARY HISTORY

#### REMEMBER: PRIOR MISCONDUCT IS NOT EVIDENCE OF RESPONSIBILITY FOR NEW MISCONDUCT

Hearing panels can use prior findings of responsibility to assist in determining sanctions for new responsible findings

Prior similar violations with similar circumstances may indicate a need for more impactful sanctioning

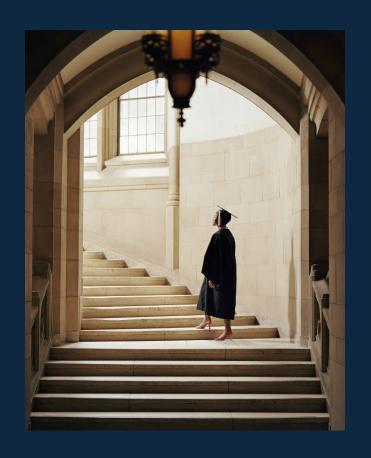
Frequency of violation, also

More punitive motivation than other considerations

Cody				
Responsible for Stalking	Responsible for Stalking			
January 2025	December 2025			
Probation, Counseling, Educational Sanctioning	???			

#### INSTITUTIONAL MISSION

#### WHAT DOES YOUR INSTITUTIONAL MISSION HAVE TO SAY ABOUT STUDENT MISCONDUCT?



Institutional philosophy may influence your office & practice

Scheduling systems for sanction, predetermined outcomes for responsible findings

Collaborative approaches with other offices, or with responsible students

Performance plans or behavioral agreements

#### COMMON SANCTIONS

WAR	NING	SS	OR
REP	RIMA	N	DS

Both written and/or verbal

#### **CREATIVE OR EDUCATIONAL**

Reflection papers, presentations, letters to future-selves, pre-made programs designed for specific circumstances

#### **PUNITIVE MEASURES**

Probation, suspension, or permanent separation from the institution

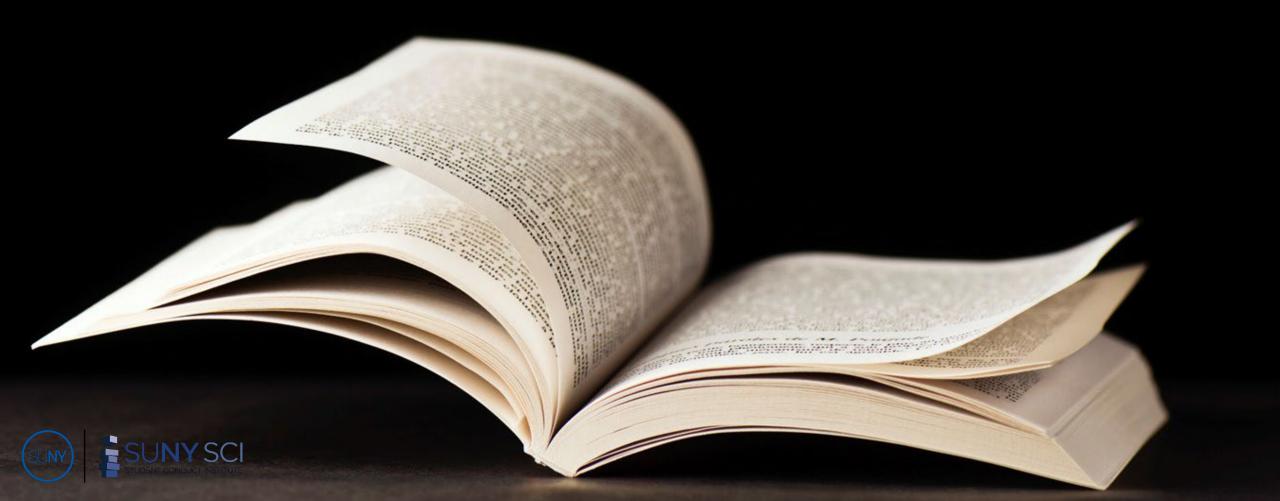
#### **RESTORATIVE MEASURES**

Intentional dialogues with community members, service dedicated to repairing harm or restoring relationships

#### ENGAGEMENT WITH RESOURCES OR SERVICE

Counseling, or wellness-related services, partnerships with on-campus offices to engage students with community & campus

### KNOWLEDGE CHECK!



#### APPEALS PROCESS

#### 3 MANDATED GROUNDS

PROCEDURAL IRREGULARITY that affected the outcome of the matter (i.e. a failure to follow the institution's own procedures);

**NEW EVIDENCE** that was not reasonably available at the time the determination regarding responsibility or dismissal was made, that could affect the outcome of the matter;

The Title IX Coordinator, investigator(s), or decision-maker(s) had a **CONFLICT OF INTEREST OR BIAS** for or against an individual party, or for or against complainants or respondents in general, that affected the outcome of the matter

An opportunity for a student to bring forward specific concerns that may have impacted the result of the original hearing (as defined in your institution's code of conduct) (Kalagher, S.S. & Curran, R. D., 2020)





#### WHAT IS AN APPEAL?

- Appeals are not mulligans or do-overs
- No second-guessing or micro-management of hearings
- Cannot deviate from procedures
- All parties must be notified of appeals
- All new panel to hear appeals
- Conflicts of interest and/or bias prohibited
- Additional grounds for appeal may be considered, but only if publicly available & applicable to all

APPEAL CONSIDERATIONS





#### APPEALS CAN TAKE PLACE ANY TIME A DECISION IS MADE.

This includes, but may not be limited to:

- Supportive measures (any kind)
- Emergency removals
- Relevance determinations
- Evidence or question exclusions
- Adjustments made throughout the process
- Decisions/determinations
- Dismissals of complaint

YOUR INSTITUTION REQUIRES A MECHANISM TO HEAR CHALLENGES.

Appeal decisions must be in writing.

Parties notified simultaneously through official communication.

The decision must include, at minimum:

- The grounds for appeal, or grounds considered;
- The rationale for granting or denying the appeal; &
- If the appeal is granted, what are the next steps for remedy and why?

#### What is a remedy?

Example: increase or decrease the severity of sanction for the respondent









# ROWLEDGE 1 CHECK

#### **QUESTIONS?**

**SUNY.EDU** 

system.suny.edu/sci/news

SYSTEM.SUNY.EDU/SCI/TIX2020

system.suny.edu/sci/titleix



